Valerie Jenness
Past Dean
School of Social Ecology
Professor
Criminology, Law and Society
Sociology (by courtesy) and Nursing (by courtesy)
In the beginning and toward the end……..

First public talk as dean, 2009

Last public talk as dean, 2015
“As an experienced dean, I have come to appreciate that along with fiscal challenges and rapidly changing structures of higher education come unique opportunities to engage in creative strategic planning that include the development of a philanthropic culture, the implementation of organizational efficiencies, and most importantly the creation of working environments that encourage faculty, staff, students, administrators, alumni, and donors to work together to achieve common goals and fulfill the honorable mission of public research universities.”
The nature of the work....
Three Questions

1. Think of an academic leader who impresses you. Who is it?

2. Why does this person come to mind as an impressive academic leader?

3. Is what makes this person impressive generalizable to others?
Qualities and Characteristics that Distinguish Leaders: Lessons from the Literature

UCI School of Social Ecology
First Follower: Leadership Lessons from Dancing Guy

https://www.youtube.com/watch?v=fW8amMCVAJQ
Lessons from History

“He that fights and runs away, may turn and fight another day; But he that is in battle slain, will never rise to fight again.”

-- Tacitus
On the flip side...
“Leadership should be born out of the understanding of the needs of those who would be affected by it.”

-- Marian Anderson
Of all the things I have learned in my lifetime, the one with greatest value is that unexpected kindness is the most powerful, least costly and most underrated agent of human change. Competition will improve quality and lower costs. Confidence will enable us to climb a mountain instead of a molehill. But kindness that catches us by surprise brings out the best in our natures.

-- Bob Kerry
Thank You
A recent act of kindness

https://www.facebook.com/AzusaPD/videos/1422555221195272/
Now what?

“What are you to do without me, I cannot imagine.”

George Bernard Shaw
Nelson Rolihlahla Mandela, South African anti-apartheid revolutionary, prisoner, politician, and philanthropist who served as the first President of South Africa from 1994 to 1999—the first democratically elected president!
Key Question

WHO DO YOU WANT TO LOCK ARMS WITH?
Who do you want to lock arms with and why?