



Provost's Leadership Academy

UC Budget: Process and Challenges

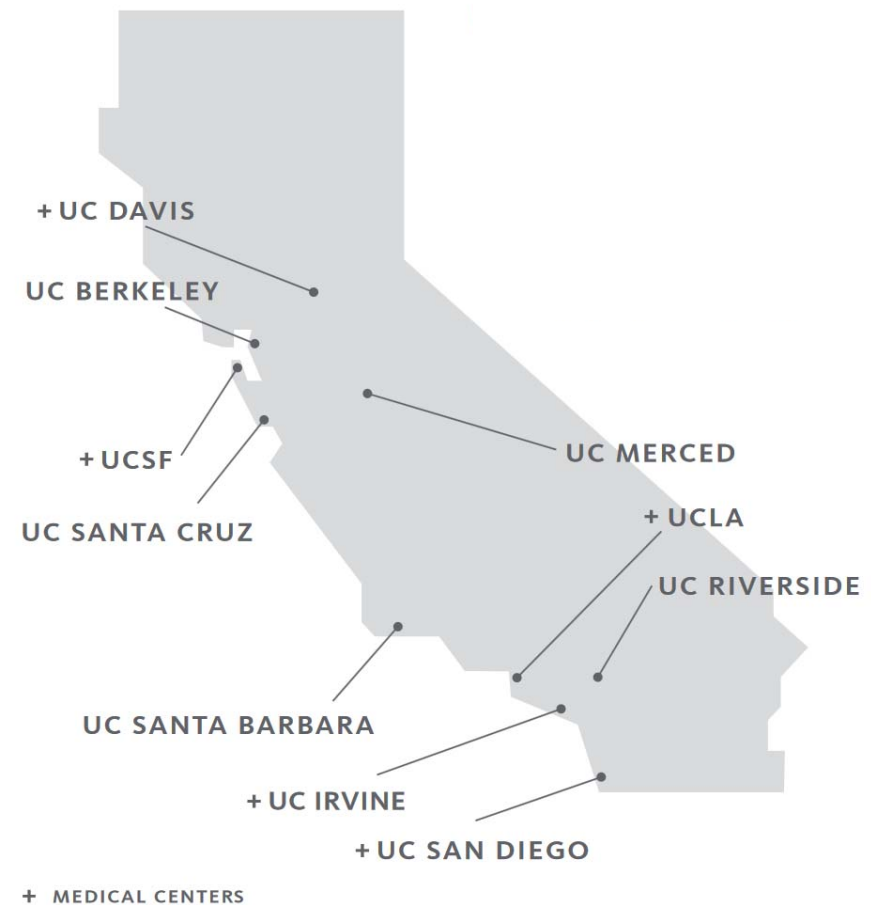
Martha Graciano

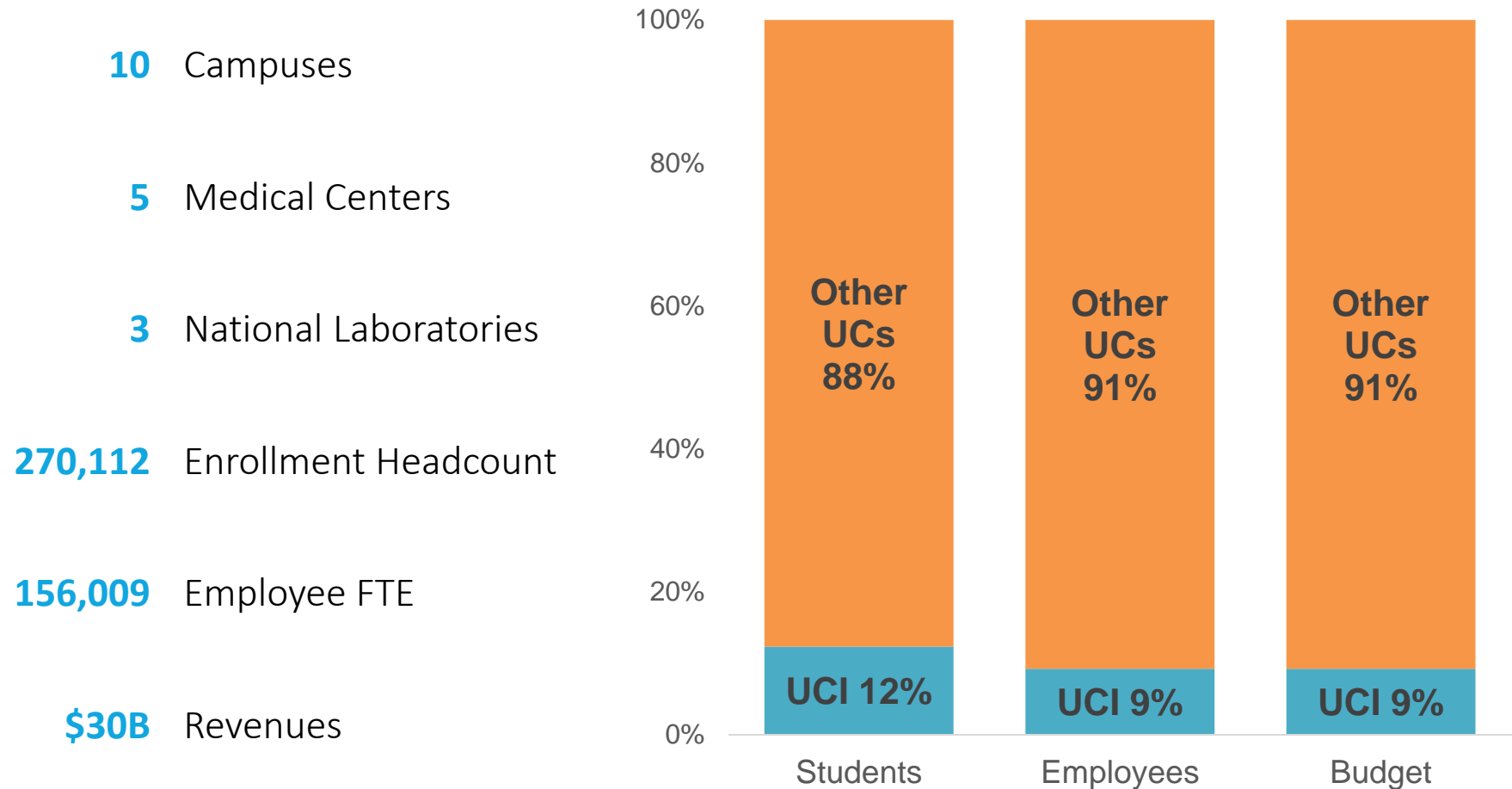
Interim Campus Planning and Budget Officer and Assistant Vice Chancellor
UCI Planning and Budget | October 2017

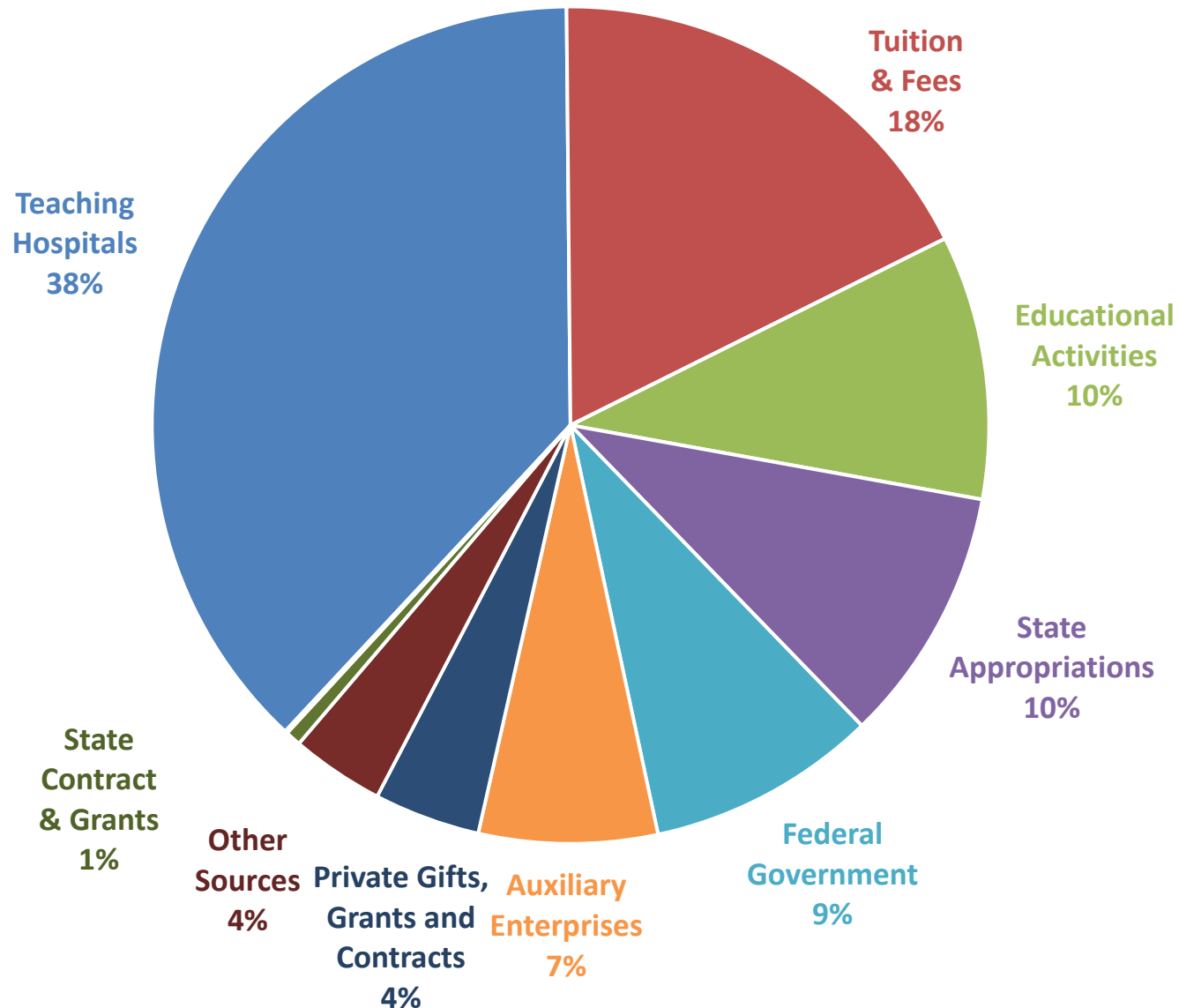


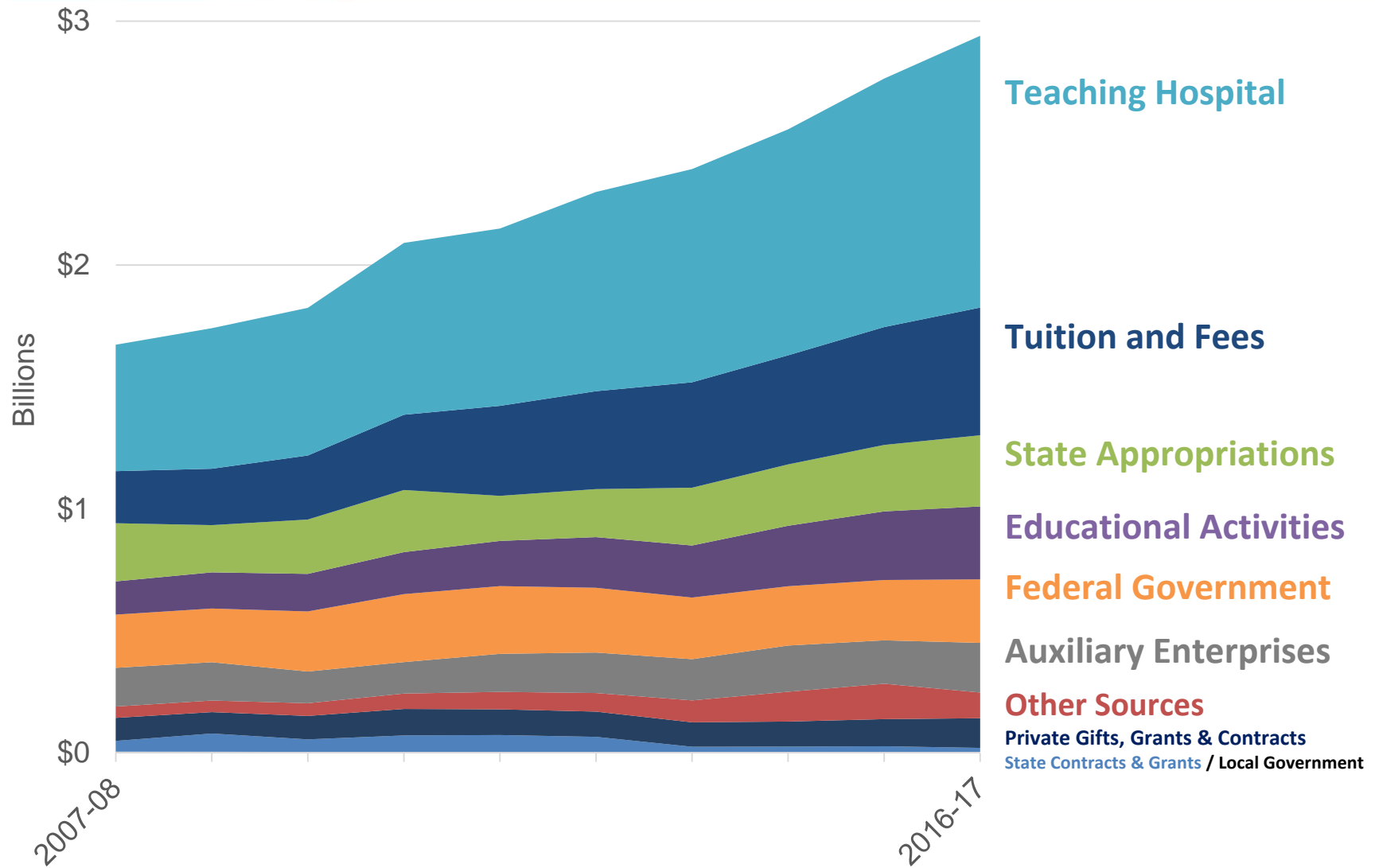
- 10** Campuses
- 5** Medical Centers
- 3** National Laboratories
- 270,112** Enrollment Headcount
- 156,009** Employee FTE
- \$30B** Revenues

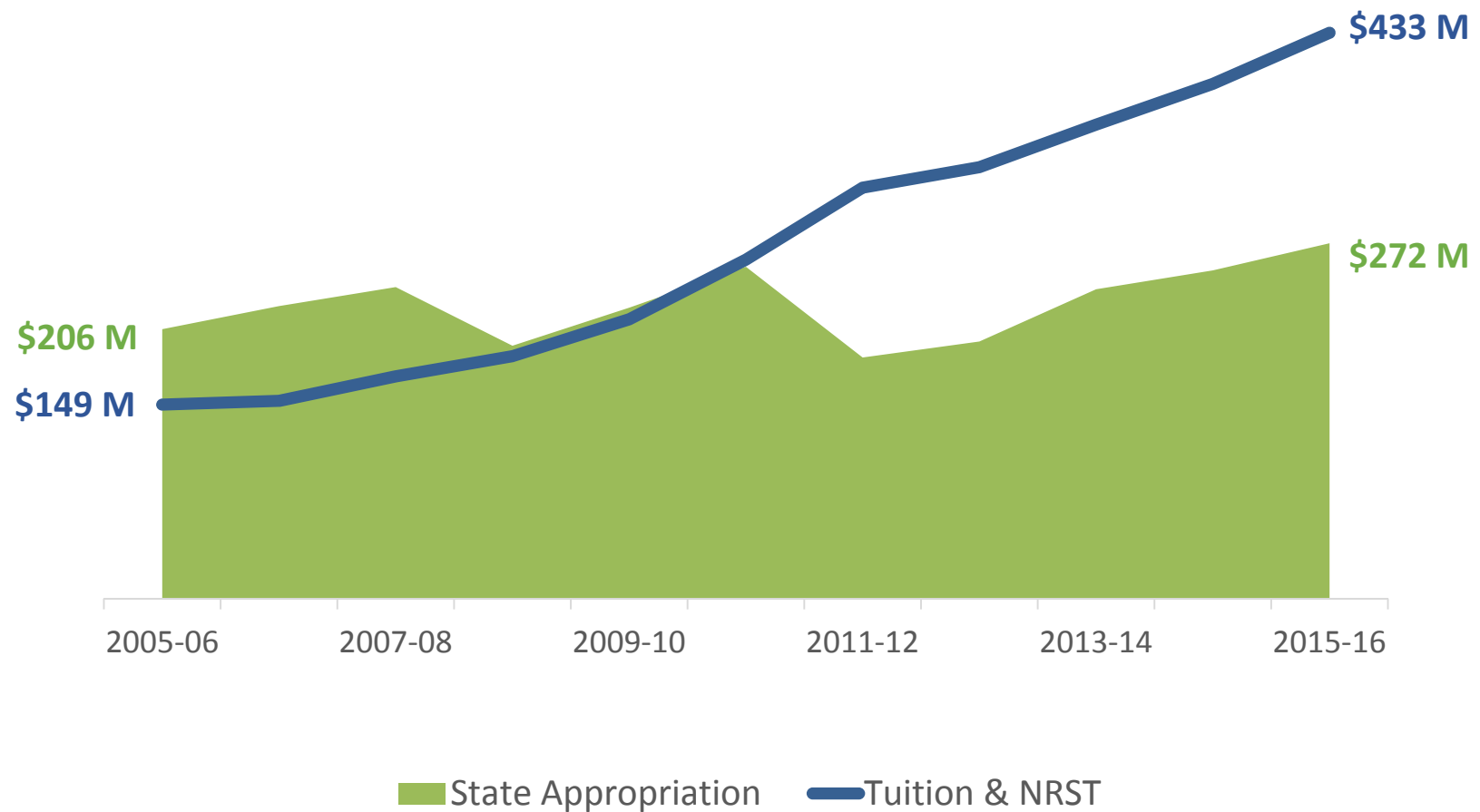
UC SYSTEM



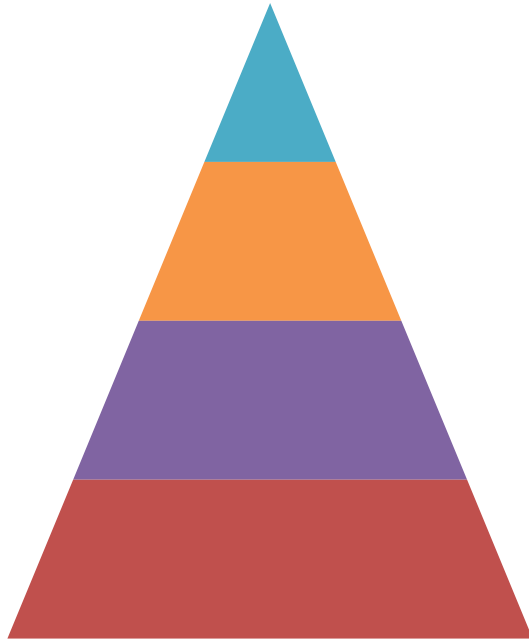






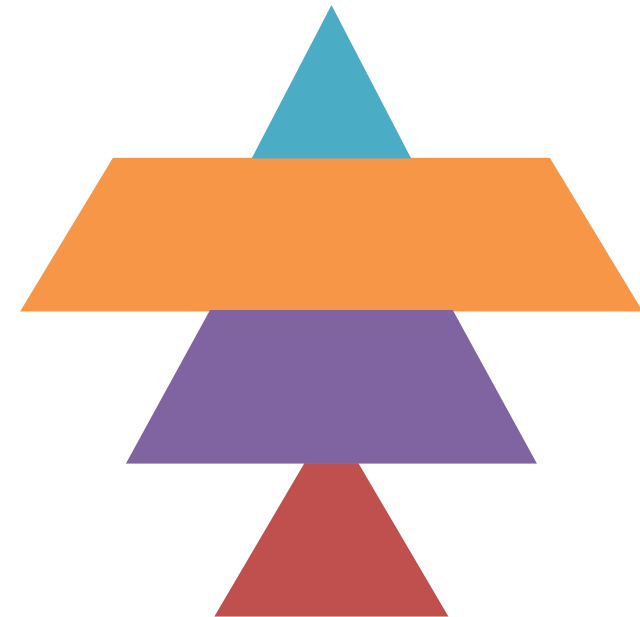


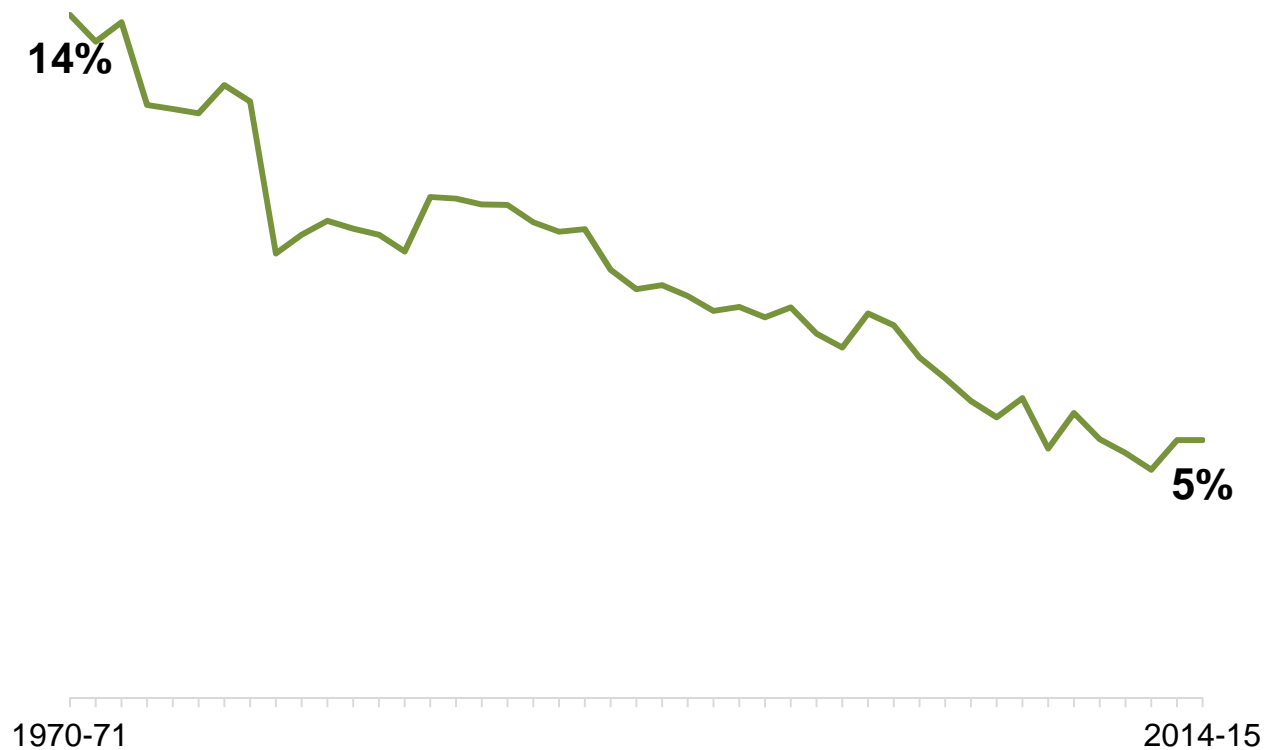
THEN

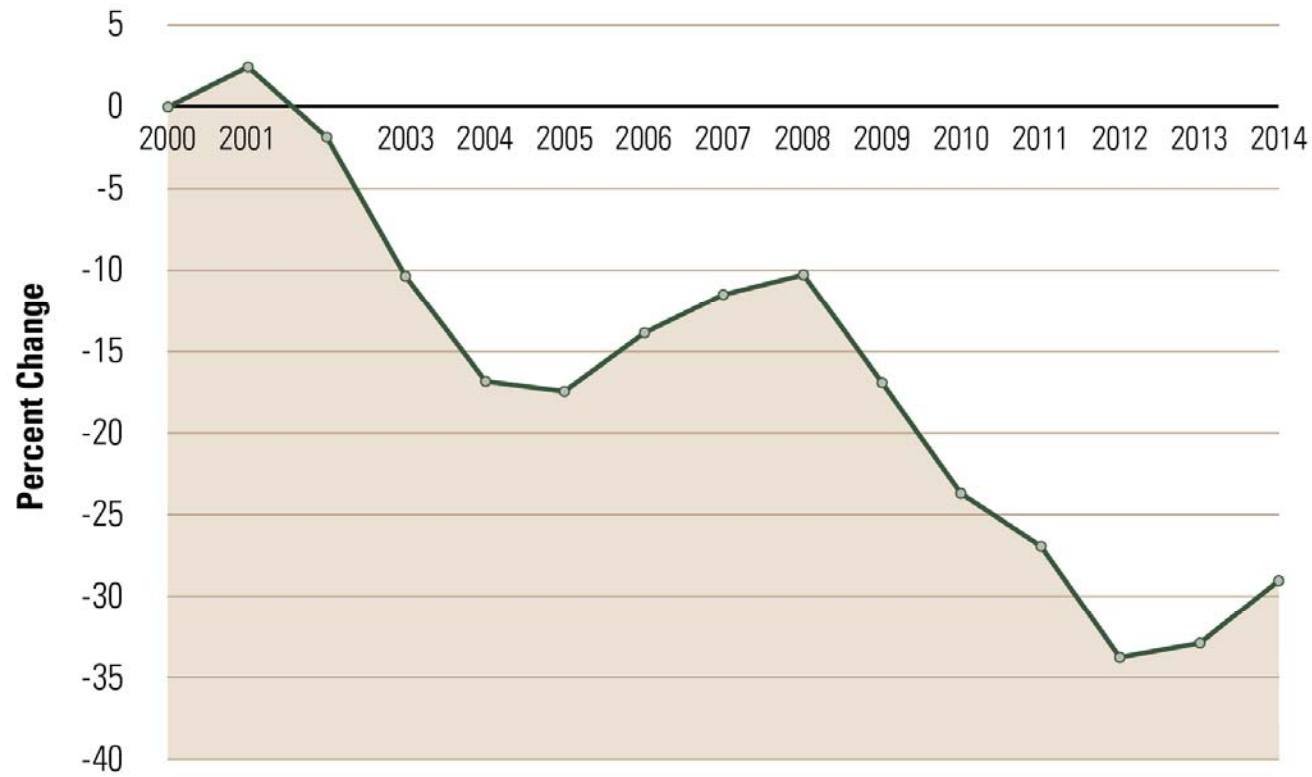


NOW

Private
Tuition and Fees
Research
State Funding

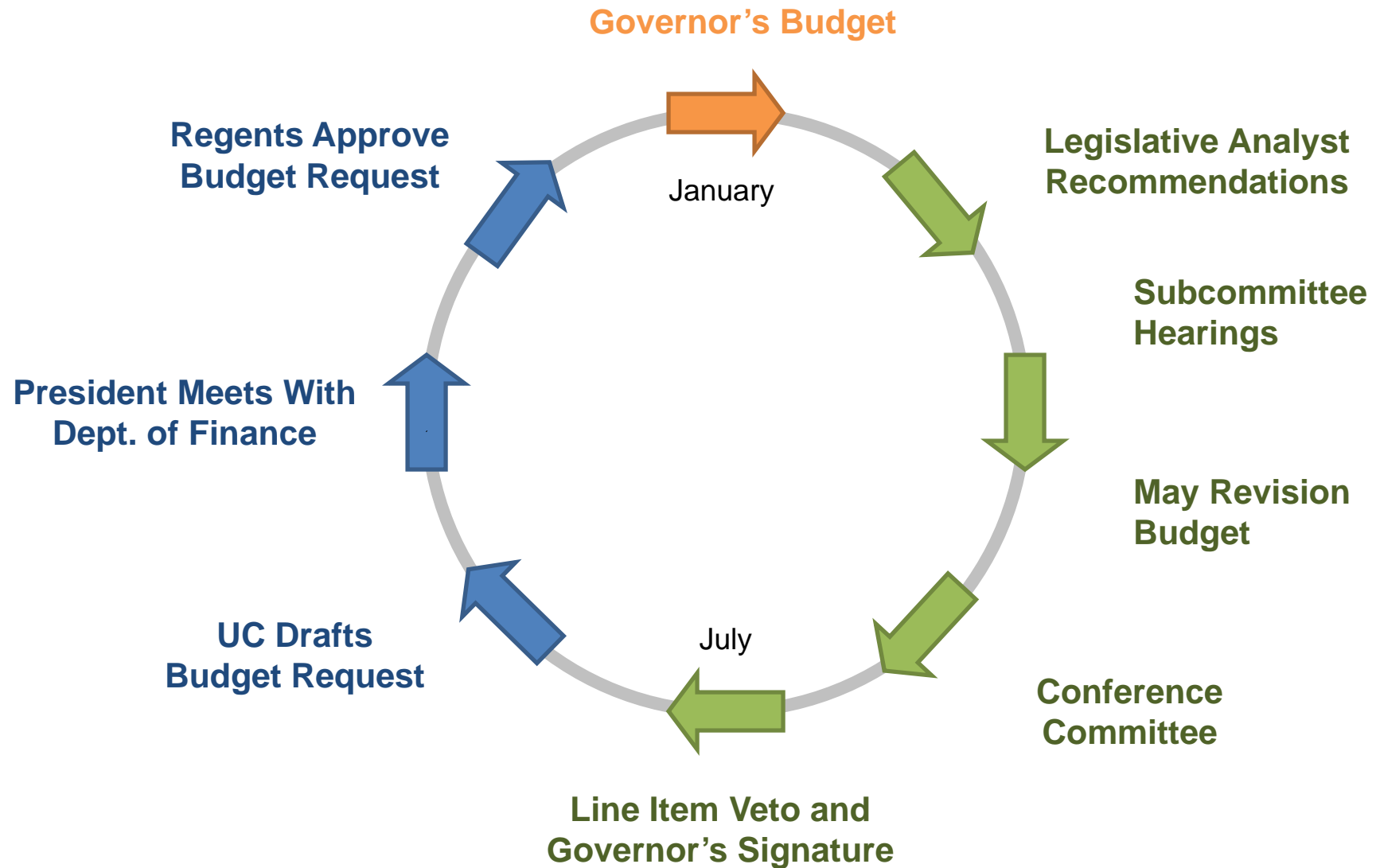






Percent Change in State Support for Public Higher Education

Source: Public Research Universities: Changes in State Funding
(American Academy of Arts & Sciences, 2015)



	Prior to 2011-12	2011-12	2012-13	2013-14 to Today
Distribution of State Resources	All state funds flowed through OP and were allocated for enrollment growth, targeted programs, and inflation.	UC transitions to a new model referred to as funding streams , based on share of total state general fund and tuition budgets.	UC adopts re-benching model, which set aside a portion of new state funds to minimize the difference in state dollars per student at each campus.	Allocations based on each campus's share of total weighted enrollment .
Distribution of Non-State Revenues	Campuses retain a portion of revenues they generate.	Campuses retain 100% of revenues they generate.	Campuses retain 100% of revenues they generate.	Campuses retain 100% of revenues they generate.
Funding for OP, OP-Managed Programs, and Select System wide Priorities	Activities funded through a combination of general fund resources and restricted funds.	Each campus pays an assessment of their total expenditures.	Each campus pays an assessment of their total expenditures.	Each campus pays an assessment based on their share of expenditures, enrollment, and staff FTE.



**Growth That
Makes a Difference**



First in Class



Great Partners



**New Paths for
Our Brilliant Future**

- Philanthropy
- Research grant and contract awards
- Operational efficiencies
- Entrepreneurial efforts by campus units
- Reallocation
- Community partnerships
- Increase indirect cost recovery rate
- Timing of implementation



**Changing
Financial
Landscape**

**With an awareness of
financial capacity and strategic priorities,
units can make hard decisions
and adapt to a changing culture**

**Ambitious
Strategic
Plan**

Discussion